

1. **24 June 2026**
Date of Report (Date of earliest event reported)
2. SEC Identification Number **A200117595**
3. BIR Tax Identification No. **214-815-715-000**
4. **EMPERADOR INC.**
Exact name of issuer as specified in its charter
5. **Philippines**
Province, country or other jurisdiction of incorporation
6. (SEC Use Only)
Industry Classification Code:
7. **7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark**
188 E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City
Address of principal office
8. **(632)-8709-2038 to 41**
Issuer's telephone number, including area code
9. **N/A**
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	15,749,471,238
Treasury Shares	492,919,938

Please see the attached Press Release.

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

24 June 2026

DINA D.R. INTING
Chief Financial Officer, Compliance Officer and
Corporate Information Officer



EMPERADOR INC.

EMPERADOR SETS PHP 2.4 BILLION CAPEX FOR 2026

MANILA, Philippines, June 24, 2026 – Emperador Inc., a diversified global liquor conglomerate, sets aside Php 2.4 billion for its 2026 capital expenditure. More than half is allocated for the whisky segment – for the building of warehouses and maturation sites, as well as facilities upgrades. The remainder will be for the brandy business, for upgrading of production and distribution facilities.

The capex for 2026 is lower compared to previous years due to the completion of numerous capital-intensive projects in the past few years. On the operational side, the Dalmore distillery expansion was completed, which doubles the capacity of the distillery. Warehouses have also already been constructed to store the additional liquid for aging from the expanded Dalmore distillery. On sustainability, the biomass boiler in Jura, and the bioenergy center in Invergordon have been completed and is now fully operational. Additionally, an Air Emissions Treatment Plant has been installed at the Company's glass plant in the Philippines for better air quality around the facility.

Armed with state-of-the-art upgraded facilities for both whisky and brandy, the Company is geared to continue to produce the finest liquors that is well-loved around the world.

Emperador Inc. is a global spirits conglomerate with manufacturing facilities in the Philippines, UK, Spain, and Mexico, and distribution across 100 countries around the world. The Company's product portfolio includes Emperador Brandy, the world's best-selling brandy; Fundador Brandy, the first brandy de Jerez; and world-renowned single malt whiskies The Dalmore, Fettercairn, Jura, and Tamnavulin. Emperador Inc. is a publicly-listed company on the Philippine Stock Exchange and the Singapore Exchange. ###

The information in this material contains certain "forward-looking statements". These forward-looking statements can generally be identified by use of statements that include words or phrases such as Emperador Inc. (EMI) or its management "believes", "expects", "anticipates", "intends", "plans", "projects", "foresees", and other words or phrases of similar import. Similarly, statements that describe EMI's objectives, plans, and goals are also forward-looking statements. All forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward-looking statements. Nothing in this material is or should be relied upon as a promise or representation of the future. The forward-looking statements included herein are made only as of the date of this material. Unless required by regulation, EMI undertakes no obligation to update such forward-looking statements publicly to reflect subsequent events or circumstances. The delivery of this material shall not, under any circumstance, create any implication that the information contained or referred to in this material is accurate as of any time subsequent to the date hereof.